

# THE CITY OF FREDERICK

## FISCAL YEAR 2017 BUDGET UPDATE

March 31, 2017



Prepared by the Department of Budget and Purchasing

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## Budget Overview – March 31, 2017

### All Funds Summary

The City began Fiscal Year 2017 with an adopted budget of \$156,802,877. Encumbrances as of June 30, 2016, totaling \$3,743,969, were rolled forward and are included in the FY 2017 amended budget. Several budget amendments were also approved subsequent to the adoption of the FY 2017 budget. The following table summarizes the revenues and expenditures for the City's FY 2017 amended budget as of March 31, 2017:

	Governmental Funds	Enterprise Funds	Special Revenue Funds	Capital Improvements Program	Total Budget
<b>Revenues</b>					
Taxes	\$ 62,750,334	\$ -	\$ -	\$ -	\$ 62,750,334
Licenses and Permits	2,507,145	494,730	-	-	3,001,875
Intergovernmental	8,289,990	128,240	288,000	9,214,146	17,920,376
Charges for Services	2,820,719	33,018,392	-	-	35,839,111
Fines and Forfeitures	1,296,800	740,884	100,000	-	2,137,684
Miscellaneous	1,447,097	402,807	25,000	-	1,874,904
Other Financing Sources	8,500	6,214,018	-	22,366,681	28,589,199
<b>Total Revenues</b>	<b>\$ 79,120,585</b>	<b>\$ 40,999,071</b>	<b>\$ 413,000</b>	<b>\$ 31,580,827</b>	<b>\$ 152,113,483</b>
<b>Transfers In</b>	2,672,775	249,969	-	5,555,090	8,477,834
<b>Transfers Out</b>	(2,567,834)	(5,910,000)	-	-	(8,477,834)
<b>Use of Fund Balance</b>	10,844,529	3,445,070	42,192	-	14,331,791
<b>Estimated PY Encumbrances</b>	1,977,981	1,762,347	3,641	-	3,743,969
<b>Total Financial Resources</b>	<b>\$ 92,048,036</b>	<b>\$ 40,546,457</b>	<b>\$ 458,833</b>	<b>\$ 37,135,917</b>	<b>\$ 170,189,243</b>
<b>Expenditures</b>					
General Government	\$ 7,354,535	\$ 312,939	\$ -	\$ -	\$ 7,667,474
Frederick Police Department	30,390,674	-	145,793	-	30,536,467
Planning and Community Development	2,501,310	-	313,040	-	2,814,350
Engineering, Permits, and Inspections	3,242,755	364,267	-	-	3,607,022
Public Works - Operations	16,390,655	19,749,414	-	30,981,237	67,121,306
Parks and Recreation	6,470,613	1,365,704	-	719,000	8,555,317
Economic Development	2,590,827	4,745,065	-	5,435,680	12,771,572
Frederick Community Action Agency	5,700,111	18,384	-	-	5,718,495
Miscellaneous Cost Centers	281,095	-	-	-	281,095
Debt Service	7,461,555	13,647,506	-	-	21,109,061
Contingency	100,102	310,000	-	-	410,102
Fund Balance (Reserves)	9,563,804	33,178	-	-	9,596,982
<b>Total Expenditures</b>	<b>\$ 92,048,036</b>	<b>\$ 40,546,457</b>	<b>\$ 458,833</b>	<b>\$ 37,135,917</b>	<b>\$ 170,189,243</b>

## Budget Overview – March 31, 2017

At the end of the third quarter, the City realized 69.72% of total budgeted revenues and 60.04% of total budgeted expenditures. Salary and benefit costs are 67.96% and 91.23% of budget, respectively, which is consistent with the prior year. Both the pension and OPEB contributions were remitted in the first quarter.

In FY 2016, the City realized a large increase in Workers' Compensation insurance due to its unfavorable claims history. The total premium in FY 2016 was \$1,745,554, which was 18% more than budgeted and 22% higher than the prior year. The FY 2017 budget includes sufficient funding for the anticipated premium. The following is a history of Workers' Compensation premiums by fund:

<b>Workers' Compensation</b>					
<b>Fund</b>	<b>FY 2017 Adopted</b>	<b>FY 2016 Actual</b>	<b>FY 2015 Actual</b>	<b>FY 2014 Actual</b>	<b>FY 2013 Actual</b>
General Fund	\$1,500,282	\$1,384,718	\$1,137,280	\$1,067,773	\$781,316
Weinberg Center	7,009	10,639	8,737	8,206	6,000
Water & Sewer	208,693	217,558	178,690	167,782	122,667
Parking	52,059	56,393	46,311	43,490	31,796
Stormwater	31,867	34,580	28,401	26,669	19,499
Airport	4,713	22,238	18,262	17,149	12,537
Golf Course	19,627	18,837	15,476	14,523	10,621
Rental Operations	135	162	131	123	91
Community Development	189	429	352	331	242
<b>Total</b>	<b>\$1,824,574</b>	<b>\$1,745,554</b>	<b>\$1,433,640</b>	<b>\$1,346,046</b>	<b>\$984,769</b>

### General Fund

In the General Fund, the City realized 92.13% of total budgeted revenues and 96.18% of budgeted tax revenues through the third quarter. The majority of real property taxes are recognized in the beginning of the year with amounts totaling 99.10% of the budgeted amount. Personal income taxes are received throughout the year with more significant payments received in the third and fourth quarters. Payment for admissions and amusement taxes are received beginning in the second quarter.

License and permit revenues are trending better than the prior year at 71.02% compared to 67.41%. The franchise fees for cable television are remitted to the City beginning in the second quarter. Intergovernmental revenues are 68.29% of the budgeted amount. Grant revenues are recorded when received. Other revenues are generally on target and are within expectations.

General Fund expenditures are within expectations based on the explanations given above.

## **Budget Overview – March 31, 2017**

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### **Weinberg Center for the Arts**

Revenues for the Weinberg Center are 69.92% of the total budgeted amount. This falls within reasonable expectations as historically the majority of revenues from sponsorships are not realized until the fourth quarter.

### **City Housing**

The City Housing Fund has been established for the purpose of capturing activity related to fees paid by developers in lieu of constructing moderately priced dwelling units. The fees are used to support the development and operation of affordable housing initiatives. As of March 31, 2017, the City has spent \$61,201 on permanent supportive housing, down-payment assistance for first-time homebuyers and the repair or replacement of faulty furnaces.

### **Water and Sewer Fund**

Overall, the Water and Sewer Fund is performing within budget. Charges for services are 68.90% of the total budgeted amount compared to 70.86% in the prior year. Expenditures appear reasonable and are within expectations.

### **Parking Fund**

Parking Fund revenues and expenditures are consistent with budgeted amounts and are within expectations.

### **Stormwater Fund**

Similar to the Water and Sewer Fund, charges for stormwater management fees are accrued based on service periods. Expenditures appear reasonable and within expectations.

### **Airport Fund**

The Airport revenues and expenditures are consistent with budgeted amounts and are within expectations. Other revenue includes \$2,550,000 in proceeds from the sale of the Bowman Farm property. Transfers from the other funds for the Airport are made at the end of the fiscal year.

### **Clustered Spires Golf Course**

Clustered Spires Golf Course is a seasonal operation with most revenues and expenditures occurring in the spring and summer months. Expenditures appear reasonable and within expectations.

### **Other Funds**

The Community Development Fund, Rental Operations Fund, and the Controlled Dangerous Substance Fund are performing within expectations through the third quarter.

## Budget Schedules and Summaries

### Schedule A Summary Schedule of Revenues and Expenditures as of March 31, 2017

Revenues						
Fund	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
General Fund	\$ 71,327,399	\$ 77,423,580	92.13%	\$ 67,411,956	\$ 74,857,875	90.05%
Weinberg Center for the Arts	1,185,260	1,695,205	69.92%	953,769	1,667,227	57.21%
City Housing Fund	677	1,800	37.61%	1,149	-	N/A
Water & Sewer	18,004,185	30,815,088	58.43%	17,621,568	29,913,473	58.91%
Parking	4,373,321	5,364,067	81.53%	4,010,802	5,077,020	79.00%
Stormwater	1,157,964	1,700,000	68.12%	1,180,661	1,830,000	64.52%
Airport	3,276,017	1,688,080	194.07%	740,767	1,681,080	44.06%
Golf Course	806,574	1,381,400	58.39%	853,055	1,375,000	62.04%
Rental Operations	32,535	50,436	64.51%	19,761	43,392	45.54%
Community Development	183,608	313,000	58.66%	120,629	313,000	38.54%
CDS	9,669	100,000	9.67%	43,806	40,000	109.52%
Capital Improvements Program	5,690,546	31,580,827	18.02%	11,057,825	9,340,123	118.39%
<b>Total Revenues</b>	<b>\$ 106,047,755</b>	<b>\$ 152,113,483</b>	<b>69.72%</b>	<b>\$ 104,015,748</b>	<b>\$ 126,138,190</b>	<b>82.46%</b>

Expenditures						
Fund	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
General Fund	\$ 59,688,061	\$ 90,128,790	66.23%	\$ 97,250,536	\$ 86,341,396	112.63%
Weinberg Center for the Arts	1,170,219	1,837,846	63.67%	1,089,480	1,854,969	58.73%
City Housing Fund	61,201	81,400	75.19%	417,948	450,925	N/A
Water & Sewer	13,834,053	29,103,481	47.53%	14,340,042	28,168,900	50.91%
Parking	2,382,784	6,444,721	36.97%	2,164,030	5,016,491	43.14%
Stormwater	1,017,284	1,625,291	62.59%	760,897	1,247,095	61.01%
Airport	676,775	1,876,346	36.07%	572,676	1,909,245	29.99%
Golf Course	910,296	1,445,056	62.99%	799,240	1,464,959	54.56%
Rental Operations	14,918	51,562	28.93%	31,146	71,731	43.42%
Community Development	126,998	313,040	40.57%	136,342	313,267	43.52%
CDS	42,062	145,793	28.85%	91,923	141,573	64.93%
Capital Improvements Program	22,255,972	37,135,917	59.93%	20,106,930	17,987,622	111.78%
<b>Total Expenditures</b>	<b>\$ 102,180,623</b>	<b>\$ 170,189,243</b>	<b>60.04%</b>	<b>\$ 137,761,190</b>	<b>\$ 144,968,173</b>	<b>95.03%</b>

Expenditures by Type						
	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
Salaries	\$ 24,893,674	\$ 36,630,024	67.96%	\$ 24,613,349	\$ 36,181,505	68.03%
Benefits	24,675,693	27,047,527	91.23%	24,926,509	26,653,470	93.52%
Supplies	6,813,447	13,667,902	49.85%	6,769,917	14,316,222	47.29%
Other Professional Services	12,181,373	21,214,452	57.42%	12,859,752	21,405,461	60.08%
Capital	23,472,062	40,623,891	57.78%	18,760,958	17,541,645	106.95%
Debt Service	10,144,374	20,998,363	48.31%	49,830,705	19,409,935	256.73%
Transfers	-	-	N/A	-	23,886	0.00%
Contingency	-	410,102	0.00%	-	287,740	0.00%
Fund Balance (Reserves)	-	9,596,982	0.00%	-	9,148,309	0.00%
<b>Total Expenditures</b>	<b>\$ 102,180,623</b>	<b>\$ 170,189,243</b>	<b>60.04%</b>	<b>\$ 137,761,190</b>	<b>\$ 144,968,173</b>	<b>95.03%</b>

## Budget Schedules and Summaries

### Schedule B Revenue Summary by Fund as of March 31, 2017

Fund	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>General Fund</b>						
Taxes						
Real Property	\$ 51,601,596	\$ 52,069,187	99.10%	\$ 49,905,365	\$ 50,035,935	99.74%
Business Property	2,879,678	2,534,872	113.60%	3,087,726	2,643,299	116.81%
Personal Income Taxes	5,582,083	7,750,000	72.03%	4,787,382	7,227,412	66.24%
Admissions and Amusements	203,024	350,000	58.01%	221,822	375,000	59.15%
Other	86,611	46,275	187.17%	108,535	65,275	166.27%
Licenses and Permits						
Building Permits and Inspections	1,158,837	1,173,800	98.73%	1,013,470	1,170,700	86.57%
Cable Television	584,667	1,150,000	50.84%	548,752	1,061,209	51.71%
Other	37,016	183,345	20.19%	106,114	243,055	43.66%
Intergovernmental						
State	3,867,894	4,620,084	83.72%	3,736,023	4,571,046	81.73%
Federal	1,499,133	3,294,696	45.50%	653,104	3,230,971	20.21%
Other	204,677	244,210	83.81%	177,028	189,210	93.56%
Charges for Services						
Recreation Fees	447,631	724,022	61.83%	436,444	746,264	58.48%
Inspection, Review, and Filing Fees	664,298	842,000	78.90%	566,641	938,250	60.39%
Other	252,780	185,830	136.03%	223,963	213,428	104.94%
Fines and Forfeitures						
Automated Enforcement	1,453,772	1,265,000	114.92%	1,092,548	1,065,000	102.59%
Municipal Infractions	4,025	31,800	12.66%	3,300	31,800	10.38%
Miscellaneous						
Rents	483,985	707,016	68.45%	491,242	699,320	70.25%
Interest Earnings	142,639	62,700	227.49%	73,884	62,700	117.84%
Other	113,999	180,243	63.25%	120,767	243,196	49.66%
Other Financing Sources						
Other	59,054	8,500	694.75%	57,846	44,805	129.11%
<b>Total General Fund</b>	<b>\$ 71,327,399</b>	<b>\$ 77,423,580</b>	<b>92.13%</b>	<b>\$ 67,411,956</b>	<b>\$ 74,857,875</b>	<b>90.05%</b>
<b>Weinberg Center for the Arts</b>						
Intergovernmental	\$ 141,146	\$ 131,000	107.75%	\$ 107,271	\$ 118,860	90.25%
Charges for Services	937,067	1,068,867	87.67%	762,630	993,467	76.76%
Miscellaneous	107,047	495,338	21.61%	83,868	554,900	15.11%
<b>Total Weinberg Center for the Arts</b>	<b>\$ 1,185,260</b>	<b>\$ 1,695,205</b>	<b>69.92%</b>	<b>\$ 953,769</b>	<b>\$ 1,667,227</b>	<b>57.21%</b>
<b>City Housing Fund</b>						
Miscellaneous						
Other	\$ 677	\$ 1,800	37.61%	\$ 1,149	\$ -	N/A
<b>Total City Housing Fund</b>	<b>\$ 677</b>	<b>\$ 1,800</b>	<b>37.61%</b>	<b>\$ 1,149</b>	<b>\$ -</b>	<b>N/A</b>

## Budget Schedules and Summaries

### Schedule B Revenue Summary by Fund as of March 31, 2017

Fund	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>Water &amp; Sewer Fund</b>						
Licenses and Permits	\$ 375,695	\$ 335,650	111.93%	\$ 196,966	\$ 286,035	68.86%
Charges for Services						
Water Fees	10,185,769	14,675,000	69.41%	10,076,861	14,340,000	70.27%
Sewer Fees	7,019,792	10,298,320	68.16%	7,030,356	9,801,320	71.73%
Other	-	100	0.00%	-	100	0.00%
Fines and Forfeitures	135,690	40,300	336.70%	66,361	20,300	326.90%
Miscellaneous	50,777	7,200	705.24%	77,692	7,200	1079.06%
Other Financing Sources						
Transfers	-	5,304,438	0.00%	-	5,304,438	0.00%
Other	236,462	154,080	153.47%	173,332	154,080	112.49%
<b>Total Water &amp; Sewer Fund</b>	<b>\$ 18,004,185</b>	<b>\$ 30,815,088</b>	<b>58.43%</b>	<b>\$ 17,621,568</b>	<b>\$ 29,913,473</b>	<b>58.91%</b>
<b>Parking Fund</b>						
Licenses and Permits	\$ 104,255	\$ 159,080	65.54%	\$ 128,143	\$ 163,580	78.34%
Intergovernmental	33,368	128,240	26.02%	51,385	122,133	42.07%
Charges for Services						
Parking Decks	2,706,837	3,304,184	81.92%	2,459,995	3,096,756	79.44%
Parking Meters	637,692	689,260	92.52%	500,515	648,440	77.19%
Other	27,935	35,248	79.25%	25,194	31,480	80.03%
Fines and Forfeitures	567,992	700,584	81.07%	556,908	667,160	83.47%
Miscellaneous						
Rents	274,104	347,471	78.89%	274,103	347,471	78.89%
Other	189	-	N/A	3,069	-	N/A
Other Financing Sources	20,949	-	N/A	11,490	-	N/A
<b>Total Parking Fund</b>	<b>\$ 4,373,321</b>	<b>\$ 5,364,067</b>	<b>81.53%</b>	<b>\$ 4,010,802</b>	<b>\$ 5,077,020</b>	<b>79.00%</b>
<b>Stormwater Fund</b>						
Charges for Services	\$ 1,144,644	\$ 1,700,000	67.33%	\$ 1,161,926	\$ 1,830,000	63.49%
Miscellaneous	83	-	N/A	69	-	N/A
Other Financing Sources	13,237	-	N/A	18,666	-	N/A
<b>Total Stormwater Fund</b>	<b>\$ 1,157,964</b>	<b>\$ 1,700,000</b>	<b>68.12%</b>	<b>\$ 1,180,661</b>	<b>\$ 1,830,000</b>	<b>64.52%</b>
<b>Airport Fund</b>						
Charges for Services	\$ 703,912	\$ 964,880	72.95%	\$ 713,648	\$ 957,880	74.50%
Miscellaneous	16,385	8,200	199.82%	16,594	8,200	202.37%
Other Financing Sources						
Transfers	-	715,000	0.00%	10,525	715,000	N/A
Other	2,555,720	-	N/A	-	-	N/A
<b>Total Airport Fund</b>	<b>\$ 3,276,017</b>	<b>\$ 1,688,080</b>	<b>194.07%</b>	<b>\$ 740,767</b>	<b>\$ 1,681,080</b>	<b>44.06%</b>
<b>Golf Course Fund</b>						
Charges for Services	\$ 779,879	\$ 1,351,400	57.71%	\$ 820,420	\$ 1,375,000	59.67%
Miscellaneous	26,695	30,000	88.98%	32,635	-	N/A
<b>Total Golf Course Fund</b>	<b>\$ 806,574</b>	<b>\$ 1,381,400</b>	<b>58.39%</b>	<b>\$ 853,055</b>	<b>\$ 1,375,000</b>	<b>62.04%</b>
<b>Rental Operations Fund</b>						
Miscellaneous	\$ 2,655	\$ 9,936	26.72%	\$ 2,610	\$ 9,936	26.27%
Other Financing Sources	29,880	40,500	73.78%	17,151	33,456	51.26%
<b>Total Rental Operations Fund</b>	<b>\$ 32,535</b>	<b>\$ 50,436</b>	<b>64.51%</b>	<b>\$ 19,761</b>	<b>\$ 43,392</b>	<b>45.54%</b>



## Budget Schedules and Summaries

### Schedule B Revenue Summary by Fund as of March 31, 2017

Fund	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>Community Development Fund</b>						
Intergovernmental	\$ 177,210	\$ 288,000	61.53%	\$ 120,328	\$ 288,000	41.78%
Miscellaneous	6,398	25,000	25.59%	301	25,000	1.20%
<b>Total Community Development Fund</b>	<b>\$ 183,608</b>	<b>\$ 313,000</b>	<b>58.66%</b>	<b>\$ 120,629</b>	<b>\$ 313,000</b>	<b>38.54%</b>
<b>CDS Fund</b>						
Intergovernmental	\$ -	\$ -	N/A	\$ 5,623	\$ -	N/A
Fines and Forfeitures	6,575	100,000	6.58%	16,008	40,000	40.02%
Miscellaneous	2,374	-	N/A	18,086	-	N/A
Other Financing Sources	720	-	N/A	4,089	-	N/A
<b>Total CDS Fund</b>	<b>\$ 9,669</b>	<b>\$ 100,000</b>	<b>9.67%</b>	<b>\$ 43,806</b>	<b>\$ 40,000</b>	<b>109.52%</b>
<b>Capital Improvements Program</b>						
General Fund	\$ 1,156,384	\$ 14,540,147	7.95%	\$ 9,328,259	\$ 2,837,500	55.94%
Water & Sewer Fund	3,111,240	11,280,000	27.58%	1,587,253	4,850,000	0.00%
Parking Fund	-	-	N/A	-	(50,000)	-51.02%
Stormwater Fund	365,931	425,000	86.10%	25,510	(1,135,000)	-10.29%
Airport Fund	1,056,991	5,335,680	19.81%	116,803	2,837,623	389.69%
<b>Total Capital Improvements Program</b>	<b>\$ 5,690,546</b>	<b>\$ 31,580,827</b>	<b>18.02%</b>	<b>\$ 11,057,825</b>	<b>\$ 9,340,123</b>	<b>118.39%</b>
<b>Total All Funds</b>	<b>\$ 106,047,755</b>	<b>\$ 152,113,483</b>	<b>69.72%</b>	<b>\$ 104,015,748</b>	<b>\$ 126,138,190</b>	<b>82.46%</b>

## Budget Schedules and Summaries

### Schedule C Summary of Department Expenditures Within Each Fund as of March 31, 2017

Fund	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>General Fund</b>						
Mayor's Office	\$ 712,582	\$ 899,143	79.25%	\$ 741,611	\$ 931,903	79.58%
Legal	609,675	822,543	74.12%	624,536	803,431	77.73%
Election Board	13	3,544	0.37%	16	3,544	0.45%
Finance	867,693	1,499,895	57.85%	865,326	1,261,897	68.57%
Purchasing	485,583	662,718	73.27%	497,296	647,019	76.86%
Budget	166,183	214,661	77.42%	165,893	211,742	78.35%
Information Technology	905,104	1,214,715	74.51%	776,676	1,154,306	67.29%
Geographic Information Systems	172,796	338,870	50.99%	173,968	323,472	53.78%
Audio Visual	164,664	209,611	78.56%	155,739	203,285	76.61%
Human Resources	529,581	909,707	58.21%	583,856	898,409	64.99%
Safety	195,461	282,117	69.28%	159,680	250,436	63.76%
Planning	1,019,731	1,652,632	61.70%	1,075,088	1,529,668	70.28%
Code Enforcement	552,490	779,875	70.84%	615,231	776,380	79.24%
Facility Maintenance	753,395	1,009,883	74.60%	804,476	1,059,574	75.92%
Asset Management	389,416	688,285	56.58%	318,607	517,288	61.59%
Municipal Annex	280,169	418,823	66.89%	288,408	423,658	68.08%
Community Promotion	262,918	297,011	88.52%	76,315	104,520	73.01%
Special Events	168,853	224,496	75.21%	169,145	221,134	76.49%
Police	23,943,817	30,390,674	78.79%	22,992,726	29,421,897	78.15%
Fire	268,101	269,749	99.39%	285,120	291,738	97.73%
Building Inspection	1,013,162	1,333,978	75.95%	1,007,398	1,261,246	79.87%
Electrical Inspection	280,435	355,625	78.86%	264,812	332,525	79.64%
Construction Inspection	383,573	570,213	67.27%	427,358	590,791	72.34%
General Administration - DPW	1,041,469	1,485,295	70.12%	1,061,181	1,477,398	71.83%
Maintenance - Equipment and Machinery	810,330	1,119,844	72.36%	817,844	1,111,938	73.55%
Engineering	1,031,168	1,553,152	66.39%	1,099,108	1,468,743	74.83%
Waste Collection	2,771,166	3,756,487	73.77%	2,616,683	3,614,232	72.40%
Street Maintenance	1,863,775	2,575,856	72.36%	1,651,743	2,286,529	72.24%
Snow Removal	306,891	575,162	53.36%	645,049	775,550	83.17%
Snow Lights and Signals	1,700,590	2,510,830	67.73%	1,528,558	2,431,051	62.88%
Traffic Lines and Signs	705,318	1,413,323	49.90%	459,391	977,186	47.01%
Bus Maintenance	11,288	11,346	99.49%	12,199	12,265	99.46%
Grounds Maintenance	2,858,519	4,190,542	68.21%	2,430,254	3,743,470	64.92%
Harry Grove Stadium	92,497	266,654	34.69%	119,510	245,537	48.67%
Recreation Centers	1,064,170	1,527,605	69.66%	898,163	1,469,730	61.11%
Burck Street Center	13,711	26,581	51.58%	7,247	29,100	24.90%
Summer Playground Program	62,651	116,407	53.82%	65,969	114,493	57.62%
Swimming Pools	256,497	384,982	66.63%	222,965	375,327	59.41%
Community Development	60,952	68,803	88.59%	60,605	72,856	83.18%
Economic Development	532,142	752,981	70.67%	651,773	1,009,033	64.59%
Frederick Community Action Agency	3,526,501	5,618,711	62.76%	3,515,232	5,883,596	59.75%
Debt Service	6,853,031	7,461,555	91.84%	46,301,777	6,901,174	670.93%
Contingency	-	100,102	0.00%	16,004	-	N/A
Fund Balance (Reserves)	-	9,563,804	0.00%	-	9,122,325	0.00%
<b>Total General Fund</b>	<b>\$ 59,688,061</b>	<b>\$ 90,128,790</b>	<b>66.23%</b>	<b>\$ 97,250,536</b>	<b>\$ 86,341,396</b>	<b>112.63%</b>

## Budget Schedules and Summaries

### Schedule C Summary of Department Expenditures Within Each Fund as of March 31, 2017

Fund	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>Weinberg Center for the Arts</b>						
Weinberg	\$ 1,170,219	\$ 1,563,046	74.87%	\$ 1,089,480	\$ 1,466,569	74.29%
Weinberg - Board of Directors	-	274,800	0.00%	-	388,400	0.00%
<b>Total Weinberg Center for the Arts</b>	<b>\$ 1,170,219</b>	<b>\$ 1,837,846</b>	<b>63.67%</b>	<b>\$ 1,089,480</b>	<b>\$ 1,854,969</b>	<b>58.73%</b>
<b>City Housing Fund</b>						
MPDU Housing	\$ 61,201	\$ 81,400	75.19%	\$ 417,948	\$ 450,925	92.69%
<b>Total City Housing Fund</b>	<b>\$ 61,201</b>	<b>\$ 81,400</b>	<b>75.19%</b>	<b>\$ 417,948</b>	<b>\$ 450,925</b>	<b>92.69%</b>
<b>Water &amp; Sewer Fund</b>						
Finance	\$ 210,504	\$ 312,939	67.27%	\$ 215,713	\$ 308,813	69.85%
Plumbing Inspection	296,372	364,267	81.36%	301,269	341,399	88.25%
Water Services	2,085,534	2,991,785	69.71%	2,130,571	3,247,543	65.61%
Water Quality	290,091	422,892	68.60%	288,650	406,182	71.06%
Water Treatment	4,005,972	7,689,333	52.10%	4,058,732	8,320,993	48.78%
Wastewater Treatment Plant	2,412,520	4,429,528	54.46%	2,426,869	3,858,405	62.90%
Sewer Maintenance	564,794	969,556	58.25%	622,279	877,915	70.88%
Inflow and Infiltration	307,361	437,457	70.26%	283,678	468,350	60.57%
Plant Maintenance	911,528	1,283,180	71.04%	964,683	1,248,952	77.24%
Debt Service	2,749,377	10,002,544	27.49%	3,047,598	8,912,608	34.19%
Contingency	-	200,000	0.00%	-	177,740	0.00%
<b>Total Water &amp; Sewer Fund</b>	<b>\$ 13,834,053</b>	<b>\$ 29,103,481</b>	<b>47.53%</b>	<b>\$ 14,340,042</b>	<b>\$ 28,168,900</b>	<b>50.91%</b>
<b>Parking Fund</b>						
Public Parking	\$ 712,071	\$ 1,260,725	56.48%	\$ 733,192	\$ 1,210,280	60.58%
Church Street Deck	94,241	489,962	19.23%	128,219	246,960	51.92%
Court Street Deck	170,157	565,377	30.10%	148,894	276,186	53.91%
Carroll Creek Deck	120,342	598,617	20.10%	137,120	340,570	40.26%
West Patrick Street Deck	379,354	483,716	78.42%	118,539	211,018	56.17%
East All Saints Street Deck	435,315	689,579	63.13%	99,548	328,389	30.31%
Debt Service	471,304	2,256,745	20.88%	798,518	2,303,088	34.67%
Contingency	-	100,000	0.00%	-	100,000	0.00%
<b>Total Parking Fund</b>	<b>\$ 2,382,784</b>	<b>\$ 6,444,721</b>	<b>36.97%</b>	<b>\$ 2,164,030</b>	<b>\$ 5,016,491</b>	<b>43.14%</b>
<b>Stormwater Fund</b>						
Street Sweeping	\$ 311,979	\$ 451,785	69.05%	\$ 276,334	\$ 390,205	70.82%
Stormwater	681,385	1,073,898	63.45%	451,781	755,656	59.79%
Debt Service	23,920	89,608	26.69%	32,782	91,234	35.93%
Contingency	-	10,000	0.00%	-	10,000	0.00%
<b>Total Stormwater Fund</b>	<b>\$ 1,017,284</b>	<b>\$ 1,625,291</b>	<b>62.59%</b>	<b>\$ 760,897</b>	<b>\$ 1,247,095</b>	<b>61.01%</b>
<b>Airport Fund</b>						
Airport	\$ 467,137	\$ 576,232	81.07%	\$ 345,080	\$ 596,888	57.81%
Air Traffic Control Tower	31,402	80,857	38.84%	32,863	76,227	43.11%
Debt Service	178,236	1,219,257	14.62%	194,733	1,236,130	15.75%
<b>Total Airport Fund</b>	<b>\$ 676,775</b>	<b>\$ 1,876,346</b>	<b>36.07%</b>	<b>\$ 572,676</b>	<b>\$ 1,909,245</b>	<b>29.99%</b>

## Budget Schedules and Summaries

### Schedule C Summary of Department Expenditures Within Each Fund as of March 31, 2017

Fund	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>Golf Course Fund</b>						
Maintenance	\$ 487,496	\$ 716,220	68.07%	\$ 428,940	\$ 640,427	66.98%
Clubhouse	372,606	608,027	61.28%	310,419	681,121	45.57%
Restaurant	29,524	41,457	71.22%	31,417	38,711	81.16%
Debt Service	20,670	79,352	26.05%	28,464	80,814	35.22%
Transfers	-	-	N/A	-	23,886	0.00%
<b>Total Golf Course Fund</b>	<b>\$ 910,296</b>	<b>\$ 1,445,056</b>	<b>62.99%</b>	<b>\$ 799,240</b>	<b>\$ 1,464,959</b>	<b>54.56%</b>
<b>Rental Operations Fund</b>						
Rental Operations	\$ 14,918	\$ 18,384	81.15%	\$ 31,146	\$ 45,747	68.08%
Fund Balance (Reserves)	-	33,178	0.00%	-	25,984	0.00%
<b>Total Rental Operations Fund</b>	<b>\$ 14,918</b>	<b>\$ 51,562</b>	<b>28.93%</b>	<b>\$ 31,146</b>	<b>\$ 71,731</b>	<b>43.42%</b>
<b>Community Development Fund</b>						
Community Development	\$ 126,998	\$ 313,040	40.57%	\$ 136,342	\$ 313,267	43.52%
<b>Total Community Development Fund</b>	<b>\$ 126,998</b>	<b>\$ 313,040</b>	<b>40.57%</b>	<b>\$ 136,342</b>	<b>\$ 313,267</b>	<b>43.52%</b>
<b>CDS Fund</b>						
CDS Program	\$ 42,062	\$ 145,793	28.85%	\$ 91,923	\$ 141,573	64.93%
<b>Total CDS Fund</b>	<b>\$ 42,062</b>	<b>\$ 145,793</b>	<b>28.85%</b>	<b>\$ 91,923</b>	<b>\$ 141,573</b>	<b>64.93%</b>
<b>Capital Improvements Program</b>						
General Fund	\$ 2,604,171	\$ 16,720,237	15.57%	\$ 7,844,656	\$ 5,125,000	153.07%
Water & Sewer	17,797,927	13,880,000	128.23%	10,933,257	8,875,000	123.19%
Stormwater	684,318	1,100,000	62.21%	177,223	150,000	118.15%
Airport	1,169,556	5,435,680	21.52%	1,110,732	2,887,622	38.47%
Parking	-	-	N/A	41,062	950,000	4.32%
<b>Total Capital Improvements Program</b>	<b>\$ 22,255,972</b>	<b>\$ 37,135,917</b>	<b>59.93%</b>	<b>\$ 20,106,930</b>	<b>\$ 17,987,622</b>	<b>111.78%</b>
<b>Total All Funds</b>	<b>\$ 102,180,623</b>	<b>\$ 170,189,243</b>	<b>60.04%</b>	<b>\$ 137,761,190</b>	<b>\$ 144,968,173</b>	<b>95.03%</b>

## Budget Schedules and Summaries

### Schedule D Summary of Expenditures by Functional Area as of March 31, 2017

Functional Area	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>General Government</b>						
General Fund						
Mayor's Office	\$ 712,582	\$ 899,143	79.25%	\$ 741,611	\$ 931,903	79.58%
Legal	609,675	822,543	74.12%	624,536	803,431	77.73%
Election Board	13	3,544	0.37%	16	3,544	0.45%
Finance	867,693	1,499,895	57.85%	865,326	1,261,897	68.57%
Purchasing	485,583	662,718	73.27%	497,296	647,019	76.86%
Budget	166,183	214,661	77.42%	165,893	211,742	N/A
Information Technology	905,104	1,214,715	74.51%	776,676	1,154,306	67.29%
Geographic Information Systems	172,796	338,870	50.99%	173,968	323,472	53.78%
Audio Visual	164,664	209,611	78.56%	155,739	203,285	76.61%
Human Resources	529,581	909,707	58.21%	583,856	898,409	64.99%
Safety	195,461	282,117	69.28%	159,680	250,436	63.76%
Community Promotion	262,918	297,011	88.52%	76,315	104,520	73.01%
Water & Sewer Fund						
Finance	210,504	312,939	67.27%	215,713	308,813	69.85%
<b>Total General Government</b>	<b>\$ 5,282,757</b>	<b>\$ 7,667,474</b>	<b>68.90%</b>	<b>\$ 5,036,625</b>	<b>\$ 7,102,777</b>	<b>70.91%</b>
<b>Frederick Police Department</b>						
General Fund						
Police	\$ 23,943,817	\$ 30,390,674	78.79%	\$ 22,992,726	\$ 29,421,897	78.15%
CDS Fund						
CDS Program	42,062	145,793	28.85%	91,923	141,573	64.93%
<b>Total Frederick Police Department</b>	<b>\$ 23,985,879</b>	<b>\$ 30,536,467</b>	<b>78.55%</b>	<b>\$ 23,084,649</b>	<b>\$ 29,563,470</b>	<b>78.09%</b>
<b>Planning and Community Development</b>						
General Fund						
Planning	\$ 1,019,731	\$ 1,652,632	61.70%	\$ 1,075,088	\$ 1,529,668	70.28%
Code Enforcement	552,490	779,875	70.84%	615,231	776,380	79.24%
Community Development	60,952	68,803	88.59%	60,605	72,856	83.18%
Community Development Fund						
Community Development	126,998	313,040	40.57%	136,342	313,267	43.52%
<b>Total Planning and Community Development</b>	<b>\$ 1,760,171</b>	<b>\$ 2,814,350</b>	<b>62.54%</b>	<b>\$ 1,887,266</b>	<b>\$ 2,692,171</b>	<b>70.10%</b>
<b>Engineering, Permits, and Inspections</b>						
General Fund						
Building Inspection	\$ 1,013,162	\$ 1,333,978	75.95%	\$ 1,007,398	\$ 1,261,246	79.87%
Electrical Inspection	280,435	355,625	78.86%	264,812	332,525	79.64%
Engineering	1,031,168	1,553,152	66.39%	1,099,108	1,468,743	74.83%
Water & Sewer Fund						
Plumbing Inspection	296,372	364,267	81.36%	301,269	341,399	88.25%
<b>Total Engineering, Permits, and Inspections</b>	<b>\$ 2,621,137</b>	<b>\$ 3,607,022</b>	<b>72.67%</b>	<b>\$ 2,672,587</b>	<b>\$ 3,403,913</b>	<b>78.52%</b>

## Budget Schedules and Summaries

### Schedule D Summary of Expenditures by Functional Area as of March 31, 2017

Functional Area	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>Department of Public Works</b>						
General Fund						
Facility Maintenance	\$ 753,395	\$ 1,009,883	74.60%	\$ 804,476	\$ 1,059,574	75.92%
Asset Management	389,416	688,285	56.58%	318,607	517,288	61.59%
Municipal Annex	280,169	418,823	66.89%	288,408	423,658	68.08%
Construction Inspection	383,573	570,213	67.27%	427,358	590,791	72.34%
General Administration - DPW	1,041,469	1,485,295	70.12%	1,061,181	1,477,398	71.83%
Maintenance - Equipment and Machinery	810,330	1,119,844	72.36%	817,844	1,111,938	73.55%
Waste Collection	2,771,166	3,756,487	73.77%	2,616,683	3,614,232	72.40%
Street Maintenance	1,863,775	2,575,856	72.36%	1,651,743	2,286,529	72.24%
Snow Removal	306,891	575,162	53.36%	645,049	775,550	83.17%
Street Lights and Signals	1,700,590	2,510,830	67.73%	1,528,558	2,431,051	62.88%
Traffic Lines and Signs	705,318	1,413,323	49.90%	459,391	977,186	47.01%
Harry Grove Stadium	92,497	266,654	34.69%	119,510	245,537	48.67%
Water & Sewer Fund						
Water Services	2,085,534	2,991,785	69.71%	2,130,571	3,247,543	65.61%
Water Quality	290,091	422,892	68.60%	288,650	406,182	71.06%
Water Treatment	4,005,972	7,689,333	52.10%	4,058,732	8,320,993	48.78%
Wastewater Treatment Plant	2,412,520	4,429,528	54.46%	2,426,869	3,858,405	62.90%
Sewer Maintenance	564,794	969,556	58.25%	622,279	877,915	70.88%
Inflow and Infiltration	307,361	437,457	70.26%	283,678	468,350	60.57%
Plant Maintenance	911,528	1,283,180	71.04%	964,683	1,248,952	77.24%
Stormwater Fund						
Street Sweeping	311,979	451,785	69.05%	276,334	390,205	70.82%
Stormwater	681,385	1,073,898	63.45%	451,781	755,656	59.79%
<b>Total Department of Public Works</b>	<b>\$ 22,669,753</b>	<b>\$ 36,140,069</b>	<b>62.73%</b>	<b>\$ 22,242,385</b>	<b>\$ 35,084,933</b>	<b>63.40%</b>
<b>Parks and Recreation</b>						
General Fund						
Special Events	\$ 168,853	\$ 224,496	75.21%	\$ 169,145	\$ 221,134	76.49%
Grounds Maintenance	2,858,519	4,190,542	68.21%	2,430,254	3,743,470	64.92%
Recreation Centers	1,064,170	1,527,605	69.66%	898,163	1,469,730	61.11%
Burck Street Center	13,711	26,581	51.58%	7,247	29,100	24.90%
Summer Playground Program	62,651	116,407	53.82%	65,969	114,493	57.62%
Swimming Pools	256,497	384,982	66.63%	222,965	375,327	59.41%
Golf Course Fund						
Maintenance	487,496	716,220	68.07%	428,940	640,427	66.98%
Clubhouse	372,606	608,027	61.28%	310,419	681,121	45.57%
Restaurant	29,524	41,457	71.22%	31,417	38,711	81.16%
<b>Total Parks and Recreation</b>	<b>\$ 5,314,027</b>	<b>\$ 7,836,317</b>	<b>67.81%</b>	<b>\$ 4,564,519</b>	<b>\$ 7,313,513</b>	<b>62.41%</b>

## Budget Schedules and Summaries

### Schedule D Summary of Expenditures by Functional Area as of March 31, 2017

Functional Area	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>Economic Development</b>						
General Fund						
Economic Development	\$ 532,142	\$ 752,981	70.67%	\$ 651,773	\$ 1,009,033	64.59%
Weinberg Center for the Arts						
Weinberg	1,170,219	1,563,046	74.87%	1,089,480	1,466,569	74.29%
Weinberg - Board of Directors	-	274,800	0.00%	-	388,400	0.00%
Parking Fund						
Public Parking	712,071	1,260,725	56.48%	733,192	1,210,280	60.58%
Church Street Deck	94,241	489,962	19.23%	128,219	246,960	51.92%
Court Street Deck	170,157	565,377	30.10%	148,894	276,186	53.91%
Carroll Creek Deck	120,342	598,617	20.10%	137,120	340,570	40.26%
West Patrick Street Deck	379,354	483,716	78.42%	118,539	211,018	56.17%
East All Saints Street Deck	435,315	689,579	63.13%	99,548	328,389	30.31%
Airport Fund						
Airport	467,137	576,232	81.07%	345,080	596,888	57.81%
Air Traffic Control Tower	31,402	80,857	38.84%	32,863	76,227	43.11%
<b>Total Economic Development</b>	<b>\$ 4,112,380</b>	<b>\$ 7,335,892</b>	<b>56.06%</b>	<b>\$ 3,484,708</b>	<b>\$ 6,150,520</b>	<b>56.66%</b>
<b>Frederick Community Action Agency</b>						
General Fund						
Frederick Community Action Agency	\$ 3,526,501	\$ 5,618,711	62.76%	\$ 3,515,232	\$ 5,883,596	59.75%
City Housing Fund						
MPDU Housing	61,201	81,400	75.19%	417,948	450,925	92.69%
Rental Operations Fund						
Rental Operations	14,918	18,384	81.15%	31,146	45,747	68.08%
<b>Total Frederick Community Action Agency</b>	<b>\$ 3,602,620</b>	<b>\$ 5,718,495</b>	<b>63.00%</b>	<b>\$ 3,964,326</b>	<b>\$ 6,380,268</b>	<b>62.13%</b>
<b>Miscellaneous Cost Centers</b>						
General Fund						
Fire	\$ 268,101	\$ 269,749	99.39%	\$ 285,120	\$ 291,738	97.73%
Bus Maintenance	11,288	11,346	99.49%	12,199	12,265	99.46%
<b>Total Miscellaneous Cost Centers</b>	<b>\$ 279,389</b>	<b>\$ 281,095</b>	<b>99.39%</b>	<b>\$ 297,319</b>	<b>\$ 304,003</b>	<b>97.80%</b>
<b>Debt Service</b>						
General Fund	\$ 6,853,031	\$ 7,461,555	91.84%	\$ 46,301,777	\$ 6,901,174	670.93%
Water & Sewer Fund	2,749,377	10,002,544	27.49%	3,047,598	8,912,608	34.19%
Parking Fund	471,304	2,256,745	20.88%	798,518	2,303,088	34.67%
Stormwater Fund	23,920	89,608	26.69%	32,782	91,234	35.93%
Airport Fund	178,236	1,219,257	14.62%	194,733	1,236,130	15.75%
Golf Course Fund	20,670	79,352	26.05%	28,464	80,814	35.22%
<b>Total Debt Service</b>	<b>\$ 10,296,538</b>	<b>\$ 21,109,061</b>	<b>48.78%</b>	<b>\$ 50,403,872</b>	<b>\$ 19,525,048</b>	<b>258.15%</b>
<b>Transfers</b>						
Golf Course Fund	\$ -	\$ -	N/A	\$ -	\$ 23,886	0.00%
<b>Total Transfers</b>	<b>\$ -</b>	<b>\$ -</b>	<b>N/A</b>	<b>\$ -</b>	<b>\$ 23,886</b>	<b>0.00%</b>
<b>Contingency</b>						
General Fund	\$ -	\$ 100,102	0.00%	\$ 16,004	\$ -	N/A
Water & Sewer Fund	-	200,000	0.00%	-	177,740	0.00%
Parking Fund	-	100,000	0.00%	-	100,000	0.00%
Stormwater Fund	-	10,000	0.00%	-	10,000	0.00%
<b>Total Contingency</b>	<b>\$ -</b>	<b>\$ 410,102</b>	<b>0.00%</b>	<b>\$ 16,004</b>	<b>\$ 287,740</b>	<b>5.56%</b>

## Budget Schedules and Summaries

### Schedule D Summary of Expenditures by Functional Area as of March 31, 2017

Functional Area	3/31/2017 Actual	FY 2017 Amended	% of Budget	3/31/2016 Actual	FY 2016 Amended	% of Budget
<b>Fund Balance (Reserves)</b>						
General Fund	\$ -	\$ 9,563,804	0.00%	\$ -	\$ 9,122,325	0.00%
Rental Operations Fund	-	33,178	0.00%	-	25,984	0.00%
<b>Total Fund Balance (Reserves)</b>	<b>\$ -</b>	<b>\$ 9,596,982</b>	<b>0.00%</b>	<b>\$ -</b>	<b>\$ 9,148,309</b>	<b>0.00%</b>
<b>Capital Improvements Program</b>						
General Fund	\$ 2,604,171	\$ 16,720,237	15.57%	\$ 7,844,656	\$ 5,125,000	153.07%
Water & Sewer	17,797,927	13,880,000	128.23%	10,933,257	8,875,000	123.19%
Stormwater	684,318	1,100,000	62.21%	177,223	150,000	118.15%
Airport	1,169,556	5,435,680	21.52%	1,110,732	2,887,622	38.47%
Parking	-	-	N/A	41,062	950,000	4.32%
<b>Total Capital Improvements Program</b>	<b>\$ 22,255,972</b>	<b>\$ 37,135,917</b>	<b>59.93%</b>	<b>\$ 20,106,930</b>	<b>\$ 17,987,622</b>	<b>111.78%</b>
<b>Total All Funds</b>	<b>\$ 102,180,623</b>	<b>\$ 170,189,243</b>	<b>60.04%</b>	<b>\$ 137,761,190</b>	<b>\$ 144,968,173</b>	<b>95.03%</b>



## Budget Schedules and Summaries

### Schedule E Use of Fund Balance

The schedule below shows the anticipated beginning and ending fund balance for the General and applicable Enterprise funds. The uses of fund balance detailed below are within the financial administration policy guidelines as set forth by the Board of Aldermen.

	<b>General Fund</b>	<b>Weinberg</b>	<b>City Housing</b>	<b>Water and Sewer</b>	<b>Parking</b>	<b>Storm Water</b>	<b>Rental Operations</b>	<b>Total</b>
<b>Beginning Estimated Fund Balance</b>	<b>\$ 10,919,255</b>	<b>\$ -</b>	<b>\$ 189,249</b>	<b>\$ 4,897,947</b>	<b>\$2,796,860</b>	<b>\$ 711,550</b>	<b>\$ 12,674</b>	<b>\$19,527,535</b>
Budgeted Use of Fund Balance:								
Capital Improvements Program	1,200,000	-	-	1,723,519	1,010,001	711,550	-	4,645,070
Other	1,125	-	79,600	-	-	-	-	80,725
Reserves	9,563,804	-	-	-	-	-	-	9,563,804
<b>Total Budgeted Use of Fund Balance</b>	<b>10,764,929</b>	<b>-</b>	<b>79,600</b>	<b>1,723,519</b>	<b>1,010,001</b>	<b>711,550</b>	<b>-</b>	<b>14,289,599</b>
<b>Ending Estimated Fund Balance</b>	<b>\$ 154,326</b>	<b>\$ -</b>	<b>\$ 109,649</b>	<b>\$ 3,174,428</b>	<b>\$ 1,786,859</b>	<b>\$ -</b>	<b>\$ 12,674</b>	<b>\$ 5,237,936</b>

## Budget Schedules and Summaries

### Schedule F Summary of Full-Time Equivalent Positions by Fund

Fund	FY 2017 Adopted	FY 2016 Adopted	FY 2015 Adopted	FY 2014 Adopted	FY 2013 Adopted
<b>General Fund</b>					
Mayor's Office	6.50	6.70	6.70	7.20	7.70
Legal	6.00	6.00	6.00	6.00	6.00
Finance	8.00	8.00	8.00	9.00	8.50
Purchasing	7.00	7.00	7.00	8.00	7.50
Budget	2.00	2.00	2.00	-	-
Information Technology	4.20	4.20	4.20	4.20	4.20
Geographic Information Systems	2.20	2.20	2.20	2.20	2.20
Audio Visual	2.00	2.00	2.00	2.00	1.50
Human Resources	6.00	6.00	6.00	6.00	5.00
Safety	3.40	3.40	3.40	3.40	2.00
Planning	12.35	12.35	12.70	12.35	11.00
Code Enforcement	8.50	8.50	7.50	7.50	7.50
Facility Maintenance	10.20	10.20	10.20	10.20	10.20
Asset Management	1.00	1.00	1.00	1.00	1.61
Special Events	2.25	2.25	2.25	2.25	2.25
Police	195.51	192.56	190.73	187.80	186.67
Building Inspection	11.90	10.90	10.90	10.90	9.90
Electrical Inspection	2.80	2.80	2.80	2.80	2.80
Construction Inspection	4.90	4.90	4.90	4.90	4.90
General Administration - DPW	12.27	12.27	12.27	11.67	11.44
Maintenance - Equipment and Machinery	10.70	10.70	10.70	10.80	10.00
Engineering	12.40	12.40	12.40	12.40	12.40
Waste Collection	23.34	23.34	23.34	23.34	23.34
Street Maintenance	12.30	12.30	12.30	12.30	12.30
Street Lights and Signals	14.20	14.20	14.20	14.20	14.20
Traffic Lines and Signs	5.56	5.56	5.56	5.56	5.43
Grounds Maintenance	27.39	25.25	25.25	25.25	25.25
Recreation Centers	19.60	18.42	18.07	18.71	18.43
Summer Playground Program	2.00	2.00	2.00	2.25	2.26
Swimming Pools	2.16	2.16	2.16	2.36	2.28
Economic Development	4.00	4.00	4.00	3.50	3.00
Frederick Community Action Agency	61.23	50.70	52.18	42.90	42.65
<b>Total General Fund</b>	<b>503.86</b>	<b>486.26</b>	<b>484.91</b>	<b>472.94</b>	<b>464.41</b>
<b>Weinberg Center for the Arts</b>					
Weinberg	8.83	8.33	8.33	8.33	7.38
<b>Total Weinberg Center for the Arts</b>	<b>8.83</b>	<b>8.33</b>	<b>8.33</b>	<b>8.33</b>	<b>7.38</b>

## Budget Schedules and Summaries

### Schedule F Summary of Full-Time Equivalent Positions by Fund

Fund	FY 2017 Adopted	FY 2016 Adopted	FY 2015 Adopted	FY 2014 Adopted	FY 2013 Adopted
<b>Water &amp; Sewer Fund</b>					
Finance	3.00	3.00	3.00	3.00	3.00
Plumbing Inspection	2.80	2.80	2.80	2.80	2.80
Water Services	18.50	18.50	17.50	16.50	16.07
Water Quality	3.13	3.13	3.13	3.13	3.13
Water Treatment	18.33	18.33	18.33	18.33	18.33
Wastewater Treatment Plant	14.23	14.23	13.23	13.23	13.23
Sewer Maintenance	5.66	5.66	5.66	5.66	5.66
Inflow and Infiltration	3.23	3.23	3.23	3.23	3.23
Plant Maintenance	10.13	10.13	10.13	10.13	10.13
<b>Total Water &amp; Sewer Fund</b>	<b>79.01</b>	<b>79.01</b>	<b>77.01</b>	<b>76.01</b>	<b>75.58</b>
<b>Parking Fund</b>					
Public Parking	12.71	12.69	11.55	11.32	9.29
Church Street Deck	1.76	1.76	1.76	1.75	1.75
Court Street Deck	1.83	1.83	1.83	1.83	1.83
Carroll Creek Deck	1.76	1.76	1.76	1.75	1.75
West Patrick Street Deck	1.76	1.76	1.76	1.72	1.72
East All Saints Street Deck	1.74	1.76	1.76	1.72	1.72
<b>Total Parking Fund</b>	<b>21.56</b>	<b>21.56</b>	<b>20.42</b>	<b>20.09</b>	<b>18.06</b>
<b>Storm Water Fund</b>					
Street Sweeping	3.00	3.00	3.00	3.00	3.00
Storm Water	4.96	4.96	4.61	4.56	4.55
<b>Total Storm Water Fund</b>	<b>7.96</b>	<b>7.96</b>	<b>7.61</b>	<b>7.56</b>	<b>7.55</b>
<b>Airport Fund</b>					
Airport	2.50	2.50	2.50	2.50	2.50
<b>Total Airport Fund</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>
<b>Golf Course Fund</b>					
Maintenance	8.00	7.51	7.83	7.02	6.97
Clubhouse	6.80	6.20	6.20	6.80	6.90
Restaurant	-	-	2.15	2.15	2.05
<b>Total Golf Course Fund</b>	<b>14.80</b>	<b>13.71</b>	<b>16.18</b>	<b>15.97</b>	<b>15.92</b>
<b>Rental Operations Fund</b>					
Rental Operations	0.15	0.15	0.15	0.25	0.50
<b>Total Rental Operations Fund</b>	<b>0.15</b>	<b>0.15</b>	<b>0.15</b>	<b>0.25</b>	<b>0.50</b>
<b>Community Development Fund</b>					
Community Development	1.00	1.00	1.00	1.00	1.00
<b>Total Community Development Fund</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>Total All Funds</b>	<b>639.67</b>	<b>620.48</b>	<b>618.11</b>	<b>604.65</b>	<b>592.90</b>

## Budget Schedules and Summaries

### Schedule G Summary of Full -Time Equivalents by Functional Area

Functional Area	FY 2017 Adopted	FY 2016 Adopted	FY 2015 Adopted	FY 2014 Adopted	FY 2013 Adopted
<b>General Government</b>					
General Fund					
Mayor's Office	6.50	6.70	6.70	7.20	7.70
Legal	6.00	6.00	6.00	6.00	6.00
Finance	8.00	8.00	8.00	9.00	8.50
Purchasing	7.00	7.00	7.00	8.00	7.50
Budget	2.00	2.00	2.00	-	-
Information Technology	4.20	4.20	4.20	4.20	4.20
Geographic Information Systems	2.20	2.20	2.20	2.20	2.20
Audio Visual	2.00	2.00	2.00	2.00	1.50
Human Resources	6.00	6.00	6.00	6.00	5.00
Safety	3.40	3.40	3.40	3.40	2.00
Water & Sewer Fund					
Finance	3.00	3.00	3.00	3.00	3.00
<b>Total General Government</b>	<b>50.30</b>	<b>50.50</b>	<b>50.50</b>	<b>51.00</b>	<b>47.60</b>
<b>Frederick Police Department</b>					
General Fund					
Police	195.51	192.56	190.73	187.80	186.67
<b>Total Frederick Police Department</b>	<b>195.51</b>	<b>192.56</b>	<b>190.73</b>	<b>187.80</b>	<b>186.67</b>
<b>Planning and Community Development</b>					
General Fund					
Planning	12.35	12.35	12.70	12.35	11.00
Code Enforcement	8.50	8.50	7.50	7.50	7.50
Community Development Fund					
Community Development	1.00	1.00	1.00	1.00	1.00
<b>Total Planning and Community Development</b>	<b>21.85</b>	<b>21.85</b>	<b>21.20</b>	<b>20.85</b>	<b>19.50</b>
<b>Engineering, Permits, and Inspections</b>					
General Fund					
Building Inspection	11.90	10.90	10.90	10.90	9.90
Electrical Inspection	2.80	2.80	2.80	2.80	2.80
Engineering	12.40	12.40	12.40	12.40	12.40
Water & Sewer Fund					
Plumbing Inspection	2.80	2.80	2.80	2.80	2.80
<b>Total Engineering, Permits, and Inspections</b>	<b>29.90</b>	<b>28.90</b>	<b>28.90</b>	<b>28.90</b>	<b>27.90</b>

## Budget Schedules and Summaries

### Schedule G Summary of Full -Time Equivalents by Functional Area

Functional Area	FY 2017 Adopted	FY 2016 Adopted	FY 2015 Adopted	FY 2014 Adopted	FY 2013 Adopted
<b>Department of Public Works</b>					
General Fund					
Facility Maintenance	10.20	10.20	10.20	10.20	10.20
Asset Management	1.00	1.00	1.00	1.00	1.61
Construction Inspection	4.90	4.90	4.90	4.90	4.90
General Administration - DPW	12.27	12.27	12.27	11.67	11.44
Maintenance - Equipment and Machinery	10.70	10.70	10.70	10.80	10.00
Waste Collection	23.34	23.34	23.34	23.34	23.34
Street Maintenance	12.30	12.30	12.30	12.30	12.30
Street Lights and Signals	14.20	14.20	14.20	14.20	14.20
Traffic Lines and Signs	5.56	5.56	5.56	5.56	5.43
Water & Sewer Fund					
Water Services	18.50	18.50	17.50	16.50	16.07
Water Quality	3.13	3.13	3.13	3.13	3.13
Water Treatment	18.33	18.33	18.33	18.33	18.33
Wastewater Treatment Plant	14.23	14.23	13.23	13.23	13.23
Sewer Maintenance	5.66	5.66	5.66	5.66	5.66
Inflow and Infiltration	3.23	3.23	3.23	3.23	3.23
Plant Maintenance	10.13	10.13	10.13	10.13	10.13
Storm Water Fund					
Street Sweeping	3.00	3.00	3.00	3.00	3.00
Storm Water	4.96	4.96	4.61	4.56	4.55
<b>Total Department of Public Works</b>	<b>175.64</b>	<b>175.64</b>	<b>173.29</b>	<b>171.74</b>	<b>170.75</b>
<b>Parks and Recreation</b>					
General Fund					
Special Events	2.25	2.25	2.25	2.25	2.25
Grounds Maintenance	27.39	25.25	25.25	25.25	25.25
Recreation Centers	19.60	18.42	18.07	18.71	18.43
Summer Playground Program	2.00	2.00	2.00	2.25	2.26
Swimming Pools	2.16	2.16	2.16	2.36	2.28
Golf Course Fund					
Maintenance	8.00	7.51	7.83	7.02	6.97
Clubhouse	6.80	6.20	6.20	6.80	6.90
Restaurant	-	-	2.15	2.15	2.05
<b>Total Parks and Recreation</b>	<b>68.20</b>	<b>63.79</b>	<b>65.91</b>	<b>66.79</b>	<b>66.39</b>

## Budget Schedules and Summaries

### Schedule G Summary of Full -Time Equivalents by Functional Area

Functional Area	FY 2017 Adopted	FY 2016 Adopted	FY 2015 Adopted	FY 2014 Adopted	FY 2013 Adopted
<b>Economic Development</b>					
General Fund					
Economic Development	4.00	4.00	4.00	3.50	3.00
Weinberg Center for the Arts					
Weinberg	8.83	8.33	8.33	8.33	7.38
Parking Fund					
Public Parking	12.71	12.69	11.55	11.32	9.29
Church Street Deck	1.76	1.76	1.76	1.75	1.75
Court Street Deck	1.83	1.83	1.83	1.83	1.83
Carroll Creek Deck	1.76	1.76	1.76	1.75	1.75
West Patrick Street Deck	1.76	1.76	1.76	1.72	1.72
East All Saints Street Deck	1.74	1.76	1.76	1.72	1.72
Airport Fund					
Airport	2.50	2.50	2.50	2.50	2.50
<b>Total Economic Development</b>	<b>36.89</b>	<b>36.39</b>	<b>35.25</b>	<b>34.42</b>	<b>30.94</b>
<b>Frederick Community Action Agency</b>					
General Fund					
Frederick Community Action Agency	61.23	50.70	52.18	42.90	42.65
Rental Operations Fund					
Rental Operations	0.15	0.15	0.15	0.25	0.50
<b>Total Frederick Community Action Agency</b>	<b>61.38</b>	<b>50.85</b>	<b>52.33</b>	<b>43.15</b>	<b>43.15</b>
<b>Total All Funds</b>	<b>639.67</b>	<b>620.48</b>	<b>618.11</b>	<b>604.65</b>	<b>592.90</b>

## Budget Schedules and Summaries

### Schedule H Reconciliation of FY 2017 General Fund Adopted Budget to Amended Budget

	FY 2017 Adopted	Rollover PY Encumbrances	Amendments	Transfers	Use of Contingency	FY 2017 Amended
<b>General Fund</b>						
Mayor's Office	\$ 897,937	\$ 1,206	\$ -	\$ -	\$ -	\$ 899,143
Legal	817,461	5,082	-	-	-	822,543
Election Board	3,512	32	-	-	-	3,544
Finance	1,442,739	57,156	-	-	-	1,499,895
Purchasing	657,648	5,070	-	-	-	662,718
Budget	214,636	25	-	-	-	214,661
Information Technology	1,072,622	142,093	-	-	-	1,214,715
Geographic Information Systems	280,408	58,462	-	-	-	338,870
Audio Visual	208,238	1,373	-	-	-	209,611
Human Resources	865,979	43,728	-	-	-	909,707
Safety	280,191	1,926	-	-	-	282,117
Planning	1,573,404	67,228	12,000	-	-	1,652,632
Code Enforcement	750,857	243	-	-	28,775	779,875
Facility Maintenance	1,008,681	1,202	-	-	-	1,009,883
Asset Management	633,236	38,884	-	-	16,165	688,285
Municipal Annex	412,839	5,984	-	-	-	418,823
Community Promotion	297,011	-	-	-	-	297,011
Special Events	221,067	3,429	-	-	-	224,496
Police	29,771,051	376,932	242,691	-	-	30,390,674
Fire	269,749	-	-	-	-	269,749
Building Inspection	1,332,746	1,232	-	-	-	1,333,978
Electrical Inspection	327,224	176	-	-	28,225	355,625
Construction Inspection	565,838	4,375	-	-	-	570,213
General Administration - DPW	1,469,063	16,232	-	-	-	1,485,295
Maintenance - Equipment and Machinery	1,064,865	17,933	-	-	37,046	1,119,844
Engineering	1,535,438	17,714	-	-	-	1,553,152
Waste Collection	3,725,315	31,172	-	-	-	3,756,487

## Budget Schedules and Summaries

### Schedule H Reconciliation of FY 2017 General Fund Adopted Budget to Amended Budget

	FY 2017 Adopted	Rollover PY Encumbrances	Amendments	Transfers	Use of Contingency	FY 2017 Amended
Street Maintenance	2,369,391	206,465	-	-	-	2,575,856
Snow Removal	527,240	47,922	-	-	-	575,162
Street Lights and Signals	2,405,560	69,340	-	-	35,930	2,510,830
Traffic Lines and Signs	1,069,303	215,755	-	-	128,265	1,413,323
Bus Maintenance	11,346	-	-	-	-	11,346
Grounds Maintenance	3,870,268	268,031	5,528	-	46,715	4,190,542
Harry Grove Stadium	258,582	8,072	-	-	-	266,654
Recreation Centers	1,402,477	96,353	-	-	28,775	1,527,605
Burck Street Center	21,500	5,081	-	-	-	26,581
Summer Playground Program	107,221	9,186	-	-	-	116,407
Swimming Pools	314,162	70,820	-	-	-	384,982
Community Development	68,803	-	-	-	-	68,803
Economic Development	710,902	42,079	-	-	-	752,981
Frederick Community Action Agency	5,583,589	35,122	-	-	-	5,618,711
Debt Service	7,461,555	-	-	-	-	7,461,555
Contingency	450,000	-	-	-	(349,898)	100,102
Fund Balance (Reserves)	9,563,804	-	-	-	-	9,563,804
<b>Total General Fund</b>	<b>\$ 87,895,458</b>	<b>\$ 1,973,115</b>	<b>\$ 260,219</b>	<b>\$ -</b>	<b>\$ (2)</b>	<b>\$ 90,128,790</b>



## Budget Schedules and Summaries

### Schedule I Reconciliation of FY 2016 General Fund Adopted Budget to Amended Budget

	FY 2016 Adopted	Rollover PY Encumbrances	Amendments	Transfers	Use of Contingency	FY 2016 Amended
<b>General Fund</b>						
Mayor's Office	\$ 930,017	\$ 1,651	\$ -	\$ -	\$ 235	\$ 931,903
Legal	789,143	3,288	-	-	11,000	803,431
Election Board	3,512	32	-	-	-	3,544
Finance	1,425,478	73,450	-	(237,031)	-	1,261,897
Purchasing	638,253	3,765	-	-	5,001	647,019
Budget	211,741	1	-	-	-	211,742
Information Technology	1,034,936	119,370	-	-	-	1,154,306
Geographic Information Systems	278,159	45,313	-	-	-	323,472
Audio Visual	198,479	4,806	-	-	-	203,285
Human Resources	817,154	81,255	-	-	-	898,409
Safety	250,436	-	-	-	-	250,436
Planning	1,458,791	48,423	-	-	22,454	1,529,668
Code Enforcement	746,249	600	-	(1,495)	31,026	776,380
Facility Maintenance	975,504	4,990	-	(7,940)	87,020	1,059,574
Asset Management	457,323	59,965	-	-	-	517,288
Municipal Annex	418,983	4,675	-	-	-	423,658
Community Promotion	104,520	-	-	-	-	104,520
Special Events	218,860	2,274	-	-	-	221,134
Police	28,780,860	215,384	334,161	5,400	86,092	29,421,897
Fire	291,738	-	-	-	-	291,738
Building Inspection	1,253,898	1,019	-	6,329	-	1,261,246
Electrical Inspection	329,730	-	-	2,795	-	332,525
Construction Inspection	596,784	1,421	-	(7,414)	-	590,791
General Administration - DPW	1,451,056	28,989	-	(2,647)	-	1,477,398
Maintenance - Equipment and Machinery	1,076,695	9,099	-	(10,235)	36,379	1,111,938
Engineering	1,429,718	12,330	-	-	26,695	1,468,743
Waste Collection	3,597,208	22,282	-	(5,258)	-	3,614,232

## Budget Schedules and Summaries

### Schedule I Reconciliation of FY 2016 General Fund Adopted Budget to Amended Budget

	FY 2016 Adopted	Rollover PY Encumbrances	Amendments	Transfers	Use of Contingency	FY 2016 Amended
Street Maintenance	2,193,100	117,656	-	(24,227)	-	2,286,529
Snow Removal	441,373	3,962	-	330,215	-	775,550
Street Lights and Signals	2,335,788	56,943	-	(13,337)	51,657	2,431,051
Traffic Lines and Signs	930,067	49,886	-	(2,767)	-	977,186
Bus Maintenance	12,212	-	-	53	-	12,265
Grounds Maintenance	3,401,008	280,167	2,000	(32,146)	92,441	3,743,470
Harry Grove Stadium	232,788	12,749	-	-	-	245,537
Recreation Centers	1,454,174	15,851	-	(295)	-	1,469,730
Burck Street Center	29,100	-	-	-	-	29,100
Summer Playground Program	110,105	4,388	-	-	-	114,493
Swimming Pools	372,703	2,624	-	-	-	375,327
Community Development	72,856	-	-	-	-	72,856
Economic Development	814,933	94,100	100,000	-	-	1,009,033
Frederick Community Action Agency	4,922,733	23,882	936,981	-	-	5,883,596
Debt Service	6,901,174	-	-	-	-	6,901,174
Contingency	450,000	-	-	-	(450,000)	-
Fund Balance (Reserves)	9,122,325	-	-	-	-	9,122,325
<b>Total General Fund</b>	<b>\$ 83,561,664</b>	<b>\$ 1,406,590</b>	<b>\$ 1,373,142</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 86,341,396</b>

## Key Indicators

### Frederick Police Department

#### Staffing: (as of April 10, 2017)

##### Sworn Officers:

Active Sworn	136
Modified Duty	6
Vacancies	3
<b>Total Budgeted Sworn</b>	<b><u>145</u></b>

Eligible / Pending Separations (within next 12 months)	15
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#### Monthly Crime Statistics: (calendar year as of March 31, 2017)

Crime	Thru 3/17	Thru 3/16	% Change	Thru 3/15
Manslaughter	-	-	0.0%	-
Murder	1	-	N/A	-
Rape	1	9	-88.9%	6
Robbery	24	19	26.3%	13
Aggravated Assault	75	49	53.1%	61
Burglary	35	19	84.2%	31
Theft	234	197	18.8%	238
Stolen Auto	9	15	-40.0%	3
<b>Total</b>	<b>379</b>	<b>308</b>	<b>23.1%</b>	<b>352</b>

### Code Enforcement

#### Case and Violation Statistics

	As of <u>3/31/2017</u>	As of <u>3/31/2016</u>	<u>% Change</u>	<u>Total FY 2016</u>
Cases	1789	1614	10.8%	2755
Violations	2553	2078	22.9%	3548

## Key Indicators

### Frederick Community Action Agency

#### **Food & Nutrition Programs**

Goal: To prevent hunger and malnutrition

	<b><u>Annual Goal</u></b>	<b><u>As of 6/30/2016</u></b>
Number of meals prepared and served in the Soup Kitchen	26,000	26,439
Number of households served through the Food Bank Program	7,400	10,321
Number of meals prepared and served in the Summer Food Service Program	17,000	11,630
Number of backpacks of non-perishable food provided to elementary school students	8,800	5,600
Number of after-school meals served to children at the PAL Center	2,500	3,215
Number of volunteer hours of service performed in the Soup Kitchen and Food bank	8,500	8,255

#### **Outreach & Transportation Programs**

Goal: To meet and engage people that are in need of services

	<b><u>Annual Goal</u></b>	<b><u>As of 6/30/2016</u></b>
Number of outreach encounters (client contacts)	6,100	9,450
Number of client transports provided	720	1,355

#### **Homeless Service Programs**

Goal: To help families and individuals that are homeless achieve stability and access affordable housing

	<b><u>Annual Goal</u></b>	<b><u>As of 6/30/2016</u></b>
Number of Case Management encounters (client contacts) through the PATH Project	730	669
Number of Case Management encounters (client contacts) through the SOAR Program	260	210
Number of SSI/SSDI applications submitted through the SOAR Program	15	12
Number of unduplicated persons (adults and children) residing in the Transitional Shelter and Transitional Apartments	85	63
Number of bed nights of shelter provided through the Transitional Shelter and Transitional Apartments	14,500	15,152
Number of households that successfully graduate from the Transitional Shelter Program	14	18
Number of unduplicated persons enrolled in the Housing First Program	25	25
Number of unduplicated persons employed on a part-time basis through the Green Jobs Program	4	3

## Key Indicators

### **Health Care Programs**

Goal: To provide primary health care services as a Medical Home for medically underserved adults and children

**Annual  
Goal**

**As of  
6/30/2016**

	<b><u>Annual Goal</u></b>	<b><u>As of 6/30/2016</u></b>
Number of patients seen in the Primary Care Clinic	1,000	1,878
Number of medical encounters (patient visits) provided by the Primary Care Clinic	3,300	2,964
Number of unduplicated patients seen in the School-Based Health Center	415	427
Number of medical encounters (patient visits) provided by the School-Based Health Center	825	689
Number of patients seen through the Community Action Dental Program	40	99
Number of volunteer hours of service performed in the Primary Care Clinic	462	298

### **Housing and Weatherization Programs**

Goal: To encourage home ownership, prevent foreclosures and promote energy efficiency

**Annual  
Goal**

**As of  
6/30/2016**

	<b><u>Annual Goal</u></b>	<b><u>As of 6/30/2016</u></b>
Number of unduplicated persons that receive homebuyer education and counseling	300	539
Number of unduplicated persons that receive default counseling in order to prevent foreclosures	480	330
Number of unduplicated households that are approved for mortgage modifications	160	155
Number of unduplicated households that avoid foreclosure (when known)	310	268
Number of unduplicated persons that receive reverse mortgage counseling	30	50
Number of unduplicated households that receive weatherization services	80	119
Number of unduplicated households that receive furnace repairs or replacements	40	27
Number of unduplicated households approved for the Bay Restoration Fee Exemption Program	20	14

## Key Indicators

### **Energy Assistance Programs**

Goal: To assist families and individuals with utility bills, minimize heating crises and make energy costs more affordable

**Annual  
Goal**

**As of  
6/30/2016**

Number of unduplicated households enrolled in the Maryland Energy Assistance Program	4,370	3,192
Number of unduplicated households enrolled in the Electric Universal Service Program	4,370	3,127
Number of unduplicated households receiving EUSP Arrearage Retirement Funds	400	334
Number of unduplicated households receiving Emergency Funds for Families with Children	250	252
Number of unduplicated households receiving Religious Coalition Emergency Matching Funds	60	82